



SECRETARY OF THE AIR FORCE
WASHINGTON

JAN 5 2001

MEMORANDUM FOR ALMAJCOM/FOA/DRU
DISTRIBUTION C

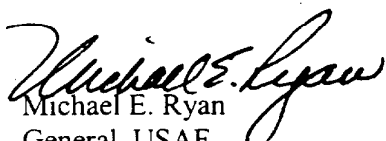
SUBJECT: Air Force Environment, Safety, and Occupational Health Management System (ESOHMS)

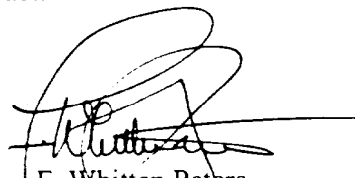
The Air Force has world-class environmental, safety, and occupational health (ESOH) programs. These separate programs have evolved over the years to give us an unparalleled track record in complying with laws and regulations. We are now ready to move these programs to the next level of excellence by implementing a management system, ESOHMS, which ensures commanders have a holistic view of these separately managed and funded programs. Our programs will not only comply, but also enhance mission performance

The ESOHMS will be quality-driven, based on solid, requirements-generated processes, and will apply the Reduction in Total Ownership Cost (R-TOC) philosophy. This system will follow a pattern similar to International Standard ISO 14001 and allow for implementation to meet MAJCOM and installation mission requirements. It is not our intent that commanders reallocate resources between the environmental, safety, and occupational health pillars. Commanders will ensure best-practices are cross-fertilized between all organizations and management oversight is streamlined.

The HQ USAF Environment, Safety, and Occupational Health Committee (ESOHC) will issue implementing policy guidance and incorporate it in AFPD 90-8, *Environment, Safety, and Occupational Health*. Our initial focus will be management system implementation with emphasis on training and establishment of ESOH objectives, accountability, and performance measurement in all functional areas, particularly those with missions that generate ESOH requirements.

Our goal is to implement an ESOHMS at all appropriate facilities by 31 Dec 05, thus meeting the mandate of Executive Order 13148, *Greening the Government Through Leadership in Environmental Management*. Most importantly, success of ESOHMS will require strong, consistent, leadership commitment by commanders at all levels. We are committed to achieving continual improvement in mission performance and systematically identifying and reducing the ESOH risks and costs that arise from our mission activities.


Michael E. Ryan
General, USAF
Chief of Staff


F. Whitten Peters
Secretary of the Air Force